

ong Kong Cyberport Management Company Limited (the "Company") is committed to maintaining and upholding high standards of corporate governance. We believe that good corporate governance provides the foundation for good corporate performance and is essential to accomplishing our public missions, meeting the expectations of our stakeholders, and attaining long-term and sustainable growth. We have therefore adopted accountability, transparency, fairness, ethics and integrity as the cornerstones of our corporate governance framework.

## **Corporate Governance Structure**

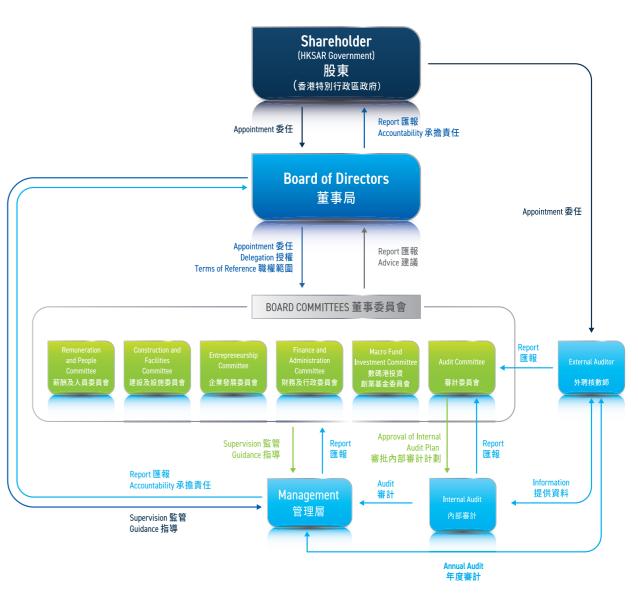
(as at 30 July 2020)

# 我們的承諾

港數碼港管理有限公司(「本公司」)致力維持並奉行卓越的企業管治,我們相信良好企業管治是良好企業表現的基礎,亦是履行公眾使命、滿足持份者期望及達到長期持續增長的要素。因此,本公司一直以問責性、具透明度、處事公允、注重道德操守及誠信作為企業管治架構的基石。

# 企業管治架構

(於2020年7月30日)





#### **Board of Directors**

The board of directors (the "Board" or "Board Members") has the collective responsibilities for the leadership and control of the Company within a framework of prudent and effective controls. It governs and leads the Company in a responsible and effective manner.

The Board sets the corporate strategies and approves the operating plans proposed by the management of the Company ("Management"). Each Board Member has a duty to act in good faith and in the best interests of the Company.

To ensure effective discharge of duties by Board Members, the Board assumes the responsibility of ensuring that each Board Member has spent sufficient time to attend to the affairs of the Company. All Board Members are kept abreast of the development of the Company through regular Board meetings, and receipt of regular financial and business updates.

Board Members may seek independent professional advice in appropriate circumstances at the Company's expense to discharge their duties.

The Company has also arranged appropriate Directors' and Officers' liability insurance to indemnify the Board Members against liabilities arising out of the discharge of their duties and responsibilities as the Company's Board Members.

## Chairman and Chief Executive Officer

The roles of the Chairman of the Board, and the Chief Executive Officer ("CEO") of the Company are complementary, but more importantly, they are distinct and separate with a clear and well established division of responsibilities, enhancing independence and accountability.

The Chairman of the Board, who is a Non-executive Director, is responsible for managing and leading the Board in setting the Company's overall directions, strategies and policies, as well as monitoring the performance of the CEO. Apart from making sure that adequate information about the Company's business is provided to the Board on a timely basis, the Chairman provides leadership for the Board, and ensures views on all principal and appropriate issues are exchanged in a timely manner, by encouraging all Board Members to make a full and effective contribution to the discussion. Under the Chairman's guidance, all decisions have reflected 作出。 the consensus of the Board.

The CEO, who is appointed by the Board as a remunerated full-time employee of the Company, is responsible to the Board for implementing the strategy and policy as established by the Board, and managing the day-to-day business of the Company.

## 董事局

董事局(「董事局」或「董事局成員」) 誘過審 慎而有效的監控框架,集體負責領導和監控本公 司,以盡責盡心和重視效益的態度管治及領導本 公司。

董事局負責制定企業策略及審批由本公司 管理層 (「管理層」) 所建議的營運計劃。董事局各 成員均有責任本著誠信原則,並以本公司最佳利 益為前提下履行職責。

為確保董事局成員有效履行職務,董事局有 責任確保各董事局成員均有充分時間參與本公司 的事務。所有董事局成員均可藉參與常規董事局 會議及定期收取最新財務及業務資料,了解本公 司之發展。

各董事局成員可於適當情況下尋求獨立專業 意見,以履行其職責,有關費用由本公司承擔。

本公司已為各董事局成員購買適當之董事及 高級職員責任保險,以保障他們免受因履行本公 司董事職務及職責而引起的法律責任。

## 主席及行政總裁

本公司董事局主席和行政總裁的職務相輔相 成,但重點是兩者的角色分明,職責分工亦有清 楚界定,以增加獨立性及問責任。

董事局主席為非執行董事,負責管理及領導 董事局,為本公司制訂整體方向、策略及政策, 以及監察行政總裁的表現。主席除了確保董事局 適時獲得有關本公司業務的足夠資料外,亦負責 領導董事局,並鼓勵所有董事局成員對董事局會 議上的討論作出全面而有效的貢獻,確保他們就 所有重要及合適的事宜適時交換意見。在主席的 領導下,董事局所有決定均根據董事局的共識而

行政總裁由董事局委任,為本公司受薪全職 人員,負責執行董事局所制訂的策略及政策,以 及管理本公司日常業務。

#### **Board Composition**

As at the date of this Annual Report, the Board comprised of 14 Directors. of whom all are Non-executive Directors, Dr Lee George LAM (Chairman), Professor Karen CHAN Ka-yin, Professor Christopher CHAO Yu-hang, Ms 教授、趙汝恒教授、張頴嫻女士、邱達根先生、 Ivv CHEUNG Wing-han, Mr Duncan CHIU, Ms Annie CHOI Suk-han, Mr LAU Chun-kong, Mr Michael LEUNG Kin-man, Professor LING Kar-kan, Mr Victor NG Chi-keung, Mr Hendrick SIN, Dr Charleston SIN Chiu-shun, Ms Rosana WONG Wai-man and Mr Eric YEUNG Chuen-sing. This structure effectively ensures the independence, objectivity and impartiality of the Board's decision-making process and oversight of Management. Non-executive Directors bring an external perspective, constructively challenge and advise on proposals or strategy.

All Board Members are appointed by the shareholders without receiving any honorarium for a specific term and can be re-appointed upon expiry of their terms of office.

#### 董事局的組成

於本年報日期,董事局共有14名董事,均為 非執行董事,計有林家禮博士(主席)、陳嘉賢 蔡淑嫻女士、劉振江先生、梁建文先生、凌嘉勤 教授、伍志強先生、冼漢廸先生、冼超舜博士、 黃慧敏女士及楊全盛先生。這架構有效地確保董 事局決策過程及對管理層監督的獨立性、客觀性 及公正性。非執行董事能夠從客觀的外界觀點, 理性正面地質詢和審議策略方案。

所有董事局成員均由股東按指定任期獲委 任,沒有收取任何酬金,任期屆滿後可再獲委任。

Cyberport 2019/20 Annual Report 數碼港 2019/20 年報

# Board Composition 董事局成員組合

(as at 30 July 2020)(於2020年7月30日)

# Gender 性別 Female 女性 4 Government Non-executive 官方非執行成員 Non-Government Non-executive 官方非執行成員 13

# Length of Service on Board 出任本公司董事局的年期

# Profile 背景





## **Board Diversity**

We recognise the importance of ensuring an appropriate balance of skills, knowledge, experience and gender on the Board to our corporate governance. Our Board Members, while one of them is from the Government, with others come from various business fields, including IT, accounting and finance, commercial, building construction, surveying, town planning and academic, have both the breadth and depth of relevant experience to steer and oversee the business of the Company.

The current mix of our Board Members is balanced and well represented by IT professionals, business executives, government representatives and other industry professionals and leaders. Biographical details of the Board Members are set out in the section "Board of Directors" in this Annual Report. The Company also maintains on its website (www.cyberport.hk) an updated list of its Board Members identifying their roles and functions.

#### **Board Functions**

The Board directs the management of the business and affairs of the Company. The overall management of the Company's business is vested in the Board. The Board focuses its attention on providing overall strategic guidance to the Company on its business development, finance and oversight over corporate governance. These include strategic planning, financial and business performance, governance and risk management, as well as human resources and remuneration issues.

At the regular Board meetings, Management reports the Company's business to the Board, including the Company's operations, progress of projects, financial performance, legal issues, corporate governance, risk management, human resources, sustainability, corporate responsibility and outlook. Together with the discussions at Board meetings, this ensures that Board Members have a general understanding of the Company's business and sufficient information to make informed decisions for the benefit of the Company.

In addition to the regular financial and business performance reports submitted to the Board at its regular meetings, the Board also receives monthly financial and business updates with information on the Company's latest financial performance. Directors can therefore have a balanced and comprehensive assessment of the Company's performance, business operations, financial position and prospects throughout the year. All Board Members have access to Management for obtaining necessary information.

## 董事局成員多元化

我們深知力求董事局在技能、知識、經驗和性別各方面均維持適當平衡,對企業管治極為重要。我們其中一名董事局成員來自政府,其餘成員則來自不同的業務範疇,包括資訊科技、會計及金融、商業、建築、測量、城市規劃及學術界。各董事局成員均具有相關豐富經驗和淵博知識,以督導和監督本公司的業務。

現有董事局成員的組合均衡,成員為來自不同業界的專業代表,包括資訊科技專家、商界行政人員、政府代表,以及其他行業的專業人士與領袖。各董事局成員的履歷詳情載列於本年報之「董事局」一節。本公司亦已於其網站(www.cyberport.hk)上載本公司的最新董事局成員名單,列明各董事擔任的職務及職責。

## 董事局職能

董事局負責對本公司的業務和事務管理作出 指導。本公司整體業務的管理交由董事局負責。 董事局專注就業務發展、財務範疇向本公司提供 整體策略方針,同時負責監察企業管治,其中包 括策略規劃、財務及業務表現、管治及風險管理 和人力資源及薪酬事宜。

在董事局常規會議上,管理層向董事局匯報本公司的業務狀況,包括本公司的營運、項目進展、財務表現、法律事宜、企業管治、風險管理、人力資源、可持續發展、企業責任和前景展望。連同董事局會議的討論,可確保董事局成員能概括了解本公司的業務狀況,並獲取充分資料,以作出符合本公司利益的知情決策。

除了在常規會議上向董事局提交的定期財務 和業務表現報告外,董事局亦收取載有本公司最 新財務表現資料的每月財務和業務更新。因此, 董事可於年內對本公司的業績表現、業務營運、 財務狀況和前景展望作出平衡和全面的評估。所 有董事局成員均可聯絡管理層以獲取所需資料。

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#### Induction for Board Members

Each newly appointed Board Member is given a comprehensive, formal and tailored induction programme so that they can discharge their responsibilities to the Company properly and effectively. The programme consists of meeting with the CEO and Management, briefings on the Company's operations and major developments, and visits to the Company's facilities. New Board Members are able to familiarise themselves with the Company's objectives, strategies, business, operations and internal controls, as well as the general and specific duties of directors.

Further, all Board Members are provided with a Directors' Handbook on their appointment, which sets out, amongst other things, directors' duties, code of conduct, declaration of interests and the terms of reference of the Board Committees. The Directors' Handbook is updated from time to time to reflect developments in those areas.

Recognising that development is an ongoing process, Board Members were invited to attend forums and conferences on information technology in the year under review ("Year").

## **Board Proceedings**

Board meetings are held regularly and no less than once every quarter. Additional Board or Committee meetings to consider specific matters can be convened when necessary. All Board Members have full and timely access to all relevant information about the Company and may take independent professional advice at the Company's expense, if necessary, in accordance with the approved procedures, so that they can discharge their duties and responsibilities as Board Members.

Schedule for the regular Board and Committee meetings in each year is made available to all Board Members before the end of the preceding calendar year. Furthermore, notice of meetings will be given to the Board Members before each regular meeting.

Meeting agenda for regular meetings are set after consultation with the Chairman and CEO. Generally, the agenda together with relevant papers are sent to the Board Members at least five working days before the intended date of the meeting.

Board Members may attend the Board meetings in person, via video conference or telephone conference.

Matters to be resolved at Board meetings are decided by a majority of votes from the Board Members allowed to vote, although the usual practice is that decisions reflect the consensus of the Board. The process of the Board is reviewed from time to time to keep abreast of regulatory changes and best corporate governance practices.

## 董事局成員就職

各新獲委任的董事局成員均獲提供全面、正式及特為其而設的就職計劃,讓他們能恰當和有效地向本公司履行職責。該計劃包括與行政總裁和管理層會面、參加有關本公司營運與重要發展項目的簡報會及參觀本公司設施,使董事局新成員能夠了解本公司的目標、策略、業務、營運、內部監控,以及董事的一般及特定職責。

此外,董事局全體成員於獲委任時均獲發一份《董事手冊》,當中列載董事職責、道德操守、董事利益申報及董事委員會的職權範圍。《董事手冊》會因應這些範疇的最新發展不時作出更新。

我們深知發展必須持之以恒,故於回顧年度 (「本年度」)邀請董事局成員出席多個有關資訊科 技的論壇及會議。

## 董事局議事程序

董事局定期召開會議,而每季不少於一次。 董事局可視乎需要另行召開董事局會議或委員會 會議,以審議特定事項。董事局全體成員均可全 面及適時取得有關本公司的所有相關資料。如有 需要,董事局成員可按照已核准的程序,獲取獨 立專業人士之意見,以履行董事局成員的職務及 職責,有關費用由本公司支付。

每年的常規董事局及委員會會議之會期會於 上一個曆年結束前通報董事局全體成員。此外, 會議通告將於每次常規會議前提交予董事局成員。

常規會議的議程會於諮詢主席及行政總裁後 擬定。議程和相關文件一般在會議擬定日期前至 少5個工作天提呈予董事局成員。

董事局成員可親自、經視像會議或電話會議 出席董事局會議。

將於董事局會議表決之事宜均由獲准投票的 董事局成員以過半數作出議決,惟慣常情況是董 事局根據共識作出決定。董事局會不時檢討運作 模式,與時並進,以配合規管變動及最佳企業管 治實務。

## **Board Meetings**

During the Year, the Board held four meetings with overall attendance of 84.6%.

Kev matters considered/resolved:

- · Strategic plan and objectives
- Annual plan and performance targets
- Mid-Year key performance indicators review
- · Annual report and audited financial statements
- · Management accounts and reports
- · Internal control and significant policies
- · Appointment and oversight of senior management
- · Staff remuneration, pay structure and corporate performance assessment
- Annual pay review
- · Performance assessment and variable pay for Management
- Transactions, arrangements and contracts of significance

Apart from Board meetings, the Chairman had sessions with Board Members without the presence of Management to discuss human resources matters.

#### Strategic Planning

The Board has continued to review the strategies of the Company to identify and assess the opportunities and challenges the Company may face, and to develop a planned course of action for the Company to generate and preserve long-term value. Progress of implementation of the key initiatives in the strategic plan was reported to and reviewed by the Board Members.

During the Year, the direction of Cyberport Three-Year Strategic Plan 2020/21 – 2022/23 was set so as to further enhance its public mission to drive Hong Kong's digital technology development in three major clusters.

## 董事局會議

於本年度,董事局共召開了4次會議,整體出 席率達84.6%。

經董事局審議/議決的主要事項:

- 策略計劃及目標
- · 年度計劃及表現目標
- · 中期主要表現指標檢討
- · 年報及經審核財務報表
- · 管理賬目及報告
- · 內部監控及重要政策
- · 委任及監督高級管理層
- · 員工薪酬、薪酬結構及公司表現評估
- 年度薪酬檢討
- · 管理層的表現評核及浮動薪酬
- 重大交易、安排及合約

除董事局會議之外,主席亦曾與董事局成員 在管理層不列席的會議中商討人力資源事宜。

## 策略規劃

董事局持續檢討本公司的策略,從而識別及 評估潛在機遇與挑戰,並制定行動計劃為本公司 創造及維持長期價值。策略計劃內各項主要措施 的實施進度須向董事局成員匯報並進行檢討。

於本年度,已制訂數碼港2020/21-2022/23年度 三年策略計劃的方向,進一步加強其公眾使命, 以推動香港三大範疇的數碼科技發展。

## Financial Reporting

The Board is responsible for the preparation of financial statements that give a true and fair view of the state of affairs of the Company and its subsidiaries (collectively referred to as the "Group"), and of the Group's result and cash flows for the Year. The Board has prepared the financial statements on a going concern basis, and has adopted appropriate accounting policies and applied them consistently. Judgments and estimates have been made that are prudent and reasonable.

In support of the above, the financial statements presented to the Board have been reviewed by Management. Management is responsible for finalising them with the external auditor and then the Audit Committee.

In addition, all new and amended accounting standards and requirements, as well as changes in accounting policies adopted by the Group have been discussed and approved by the Audit Committee before adoption by the Group.

Board Members acknowledge their responsibilities for ensuring that the preparation of the annual financial statements of the Group is in accordance with statutory requirements and applicable accounting standards.

Further, in order to make a comprehensive assessment of the Group's performance, the Board has reviewed an annual plan during the Year and the monthly reports on financial results and business performance.

## Code of Conduct

The Company is a public body under the Prevention of Bribery Ordinance ("POBO"). Accordingly, Board Members are regarded as "public servants" for the purpose of POBO. The Company is fully committed to the principle of honesty, integrity and fair play in the delivery of products and services to the nublic

The Board is collectively responsible for the management and operations of the Company, Board Members, both collectively and individually, are expected to exercise fiduciary duties and duties of care, skill and diligence to a standard at least commensurate with the standard established by the laws and regulations of Hong Kong.

Delegating the functions of the Board is permissible but does not absolve Board Members from their responsibilities or from applying the required levels if they pay attention to the Company's affairs only at formal meetings. At a minimum, Board Members should take an active interest in the Company's affairs and obtain a general understanding of the Company's business.

## 財務匯報

董事局負責編製本公司及其附屬公司(統稱 「本集團」)的財務報表,真實及公平地反映本集團 於本年度之事務狀況、經營業績及現金流量。董 事局按持續經營基準編製財務報表,並採納合適 的會計政策,並貫徹應用,所作各項判斷和估計 均屬審慎合理。

為此,提交予董事局的財務報表均已由管 理層審閱。管理層負責與外聘核數師完成查核事 宜,並再呈交予審計委員會審定。

此外,所有新編製和經修訂的會計準則和要 求,以及本集團所採納的會計政策變更,均已於 本集團採納前經審計委員會討論及批准。

董事局成員確認其責任是確保本集團根據法 定要求及適用會計準則編製年度財務報表。

此外,為全面評估本集團的表現,董事局已 於本年度審閱年度計劃和有關財務業績及業務表 現的每月報告。

#### 道德操守

本公司是一家受《防止賄賂條例》規管的公共 機構。因此,董事局成員均被視為防止賄賂條例 所指的「公職人員」。本公司承諾在向公眾提供產 品及服務時,秉承誠實、正直和公平的原則。

董事局須就本公司的管理及業務營運承擔 共同責任。董事局成員須共同和個別地履行誠信 責任及以應有的謹慎、技能和勤勉盡責的態度行 事,而履行其責任時,至少須符合香港法規所確 定的標準。

董事局成員可將董事局職能委派他人,但並 不就此免除他們的相關責任;或如董事局成員僅 诱過參加正式會議了解本公司事務,並不免除他 們所應承擔的責任。董事局成員須積極關心本公 司之事務,並對本公司業務有全面理解。

Board Members should regularly attend and actively participate in Board and Committee meetings, and prepare for them by reviewing all materials 委員會會議,並查閱管理層提供的所有資料,為 provided by Management.

Board Members are required on their first appointment, on an annual basis, and as and when necessary thereafter to declare any interests that are or may be relevant and material to the business and operations of the Company. They are also required to inform the Company Secretary of any changes in their declared interests or any new interests that may arise as soon as they become aware of such interests. A Register of Directors' Interests is kept by the Company Secretary and is accessible by the Board Memhers

Every Board Member is also required to observe his/her ongoing disclosure obligations (including, without limitation, requirements to notify changes in personal particulars to the Company Secretary and/or circumstances that may affect his/her independence, and to declare material interests, if any, in any transaction, arrangement or contract or a proposed transaction, arrangement or contract with the Company) under the Companies Ordinance

A Board Member cannot cast a vote on any contract, transaction. arrangement or any other kind of proposal in which he/she has an interest and which he/she knows is material except with the approval of the Board/ Committees. For this purpose, interests of a person who is connected with a Board Member (including any of his/her associates) are treated as the interests of the Board Member himself/herself. A Board Member may not be included in the guorum for such part of a meeting that relates to a resolution he/she is not allowed to vote on, but he/she shall be included in the guorum for all other parts of that meeting. This reduces potential conflicts which might otherwise arise between the Company's business and an individual Board Member's other interests or appointments.

## **Board Committees**

During the Year, the Board has five standing Committees, namely, the Executive Committee, Audit Committee, Entrepreneurship Committee, Macro Fund Investment Committee and Remuneration and People Committee (formerly known as Remuneration Committee), to assist it in carrying its responsibilities. According to the Cyberport Three-Year Strategic Plan 2020/21 - 2022/23, the corporate governance structure of the Board Committees would be further enhanced and aligned its principal duties. From 1 April 2020 onwards, two new committees, namely, Finance and Administration Committee and Construction and Facilities Committee were established whilst Executive Committee were replaced to better leveraging Board Members' expertise to support the Cyberport's latest strategic directions and Cyberport expansion project.

董事局成員應定期出席和積極參與董事局和 會議做好準備工作。

董事局成員在首次獲委任時、其後每年度和 之後有需要時,均須申報與本公司業務運作有關 或可能有關並屬重大性質的任何利益。如發現過 往申報的資料有任何更改或有任何新利益申報, 董事局成員必須儘快誦知公司秘書。董事利益申 報登記冊由公司秘書保存,並可供董事局成員查

各董事局成員亦須根據《公司條例》遵守其持 續披露義務(包括但不限於誦知公司秘書其個人資 料的變更及/或可能影響其獨立性的情況,以及 申報其於任何與本公司訂立的交易、安排或合約 或擬訂立的交易、安排或合約中的重大利益(如 有)的規定)。

除經董事局或委員會批准外,董事局成員不 得就其在當中擁有權益及其知悉屬重大性質的任 何合約、交易、安排或任何其他建議議案進行投 票。就此而言,與董事局成員(包括其任何聯繫人 士) 有關連的人士之利益均視作董事局成員本身的 利益。在董事局會議過程中,董事局成員如不獲 准對某項決議案作出投票,則該成員並不計算在 該項決議案的相關會議部分的法定人數內,惟該 成員仍可計算在該次會議所有其他部分的法定人 數內。這種做法可減少本公司業務與個別董事局 成員的其他利益或任命之間可能產生的衝突。

#### 董事委員會

於本年度,董事局轄下設有5個常務委員會, 分別為執行委員會、審計委員會、企業發展委員 會、數碼港投資創業基金委員會以及薪酬及人員 委員會(前稱薪酬委員會),以協助董事局履行 其職責。根據數碼港2020/21-2022/23年度三年 策略計劃,董事委員會的企業管治架構會推一步 加强, 並協調彼此的主要責任。自2020年4月1 日起,兩個新委員會,即財務及行政委員會和建 設及設施委員會經已成立,而執行委員會則被取 代,以更有效地運用董事局成員的專長,以支持 數碼港的最新策略方向及數碼港的擴展項目。

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## Corporate Governance Report 企業管治報告

Each of these Committees has specific written terms of reference, which set out in detail their respective authorities and responsibilities. The terms of reference of all Board Committees are reviewed from time to time in the light of the Company's evolving operational, business and development needs.

Attendance records of each individual member of the Board during the Year are shown on page 85 of the Annual Report.

All Committees are accountable to the Board for their recommendations and decisions. The meeting processes of the Board Committees follow closely those of the Board. The interface between the Board and Board Committees are:

- All Board Members may attend any Committee meetings as observers
- Board Members are free to access the papers of any Committee meetings · 董事局成員可向公司秘書查閱任何委員會會 through the Company Secretary
- Full minutes of Committee meetings are sent to Board Members for information

The following sets out details of Board Committees, principal duties and key matters considered or resolved during the Year.

#### **Executive Committee**

(dissolved on 1 April 2020)

The Executive Committee ("Excom") is responsible for monitoring the performance of the Company and ensuring that the Company has been operating in consistency with the corporate missions and the annual budget/ business plan as approved by the Board.

#### Principal duties:

- Exercise the functions and responsibilities of the Board between regular Board meetings
- Serve as a sounding board for the Chairman of the Board in the leadership and oversight of the Company's business and affairs
- Help coordinate the activities among Board Committees
- Review and approve the Company's policies
- Oversee the annual budget
- Monitor the execution of the Company's strategic plans and the operations of all business units of the Company
- Plan and allocate resources, human, financial and otherwise, for the · 為執行和實施經核准的業務計劃及企業發展 execution and implementation of the approved business plans and corporate development strategies

各個委員會均以書面具體訂明其職權範圍, 詳細闡明其各自的權力及職責。因應本公司不斷 變化的業務經營和發展需要,所有董事委員會的 職權範圍將不時作出檢討。

董事局各成員於本年度的會議出席記錄載列 於年報第85頁。

所有委員會須對其建議及決策向董事局負 **青。董事委員會的會議流程均嚴格按照董事局的** 規則進行。董事局及其轄下各委員會之間的連繫

- · 董事局全體成員均可以觀察員身分,出席任 何委員會會議
- 議的文件
- 各委員會會議的完整會議記錄均須送交董事 局成員,以供參考

各董事委員會之詳細資料、其主要職責及於 本年度審議或議決的主要事項詳情載列如下。

## 執行委員會

(於2020年4月1日解散)

執行委員會負責監察本公司的表現,確保本 公司的營運方式與企業目標一致,並符合經由董 事局審批的年度財政預算及業務計劃。

#### 主要職責:

- 在董事局舉行常規會議以外的時間,履行董 事局的職能和責任
- 輔助董事局主席領導及監督本公司的業務和
- · 協調各董事委員會之間的工作
- 檢討及審批本公司政策
- · 監督年度預算
- · 監察本公司策略計劃的執行情況及本公司所 有業務單位之運作
- 策略而計劃和分配人力、財務和其他資源

#### Key matters considered/resolved:

- Development of the Company
- Mid-Year review
- Management accounts and reports
- Company's policies
- Leasing strategy
- Appointment and oversight of senior management
- Strategic cooperative agreements
- Material tenders, programmes, projects and contracts

#### **Audit Committee**

The Audit Committee ("AC") is responsible for overseeing and reviewing the effectiveness of the Company's internal control, risk management system. regulatory compliance, and the Company's internal audit function. It is responsible for overseeing the integrity of the Group's financial statements and the application of financial reporting principles, and the Company's relationship with the external and internal auditors and their independence assessments.

#### Principal duties:

- Review and endorse audited financial statements for the Board's approval
- Make recommendations on the appointment of external auditor, approve its audit fee and terms of engagement, and oversee the Company's relations with the external auditor
- Review accounting policies
- Make recommendations on the appointment of internal auditor, approve · 就內部核數師的委任提出建議,並審批其顧 its consultancy fee and terms of engagement
- Oversee internal controls, financial controls, risk management system and internal audit function
- Report on matters in relation to corporate governance practices

#### Key matters considered/resolved:

- Annual audited financial statements
- External auditor's report, objectivity and effectiveness of audit process
- Revised and prospective changes to accounting standards
- Annual corporate governance, risk management and internal control review
- Annual internal audit report
- Set up Internal Audit Charter
- Internal audit job plan
- Amendment on procurement and finance policies

## 經審議/議決的主要事項:

- · 公司發展
- 中期檢討
- · 管理賬目及報告
- · 公司政策
- 租賃策略
- · 高級管理人員的委任及監督
- · 策略合作協議
- 重大招標項目、計劃、項目和合約

## 審計委員會

審計委員會負責監察及檢討本公司內部監 控、風險管理制度、遵守規管要求及本公司內部 審計功能之成效,亦負責監察本集團財務報表之 完整性、財務匯報原則之應用及本公司與外聘核 數師及內部審計師之關係及評估彼等之獨立性。

# 主要職責:

- · 審查並批准經審核財務報表,以供董事局批准
- · 就外聘核數師的委任提出建議,並審批其審 計費用及聘用條款,以及監督本公司與外聘 核數師的關係
- · 檢討會計政策
- 問費用及聘用條款
- 監督內部監控、財務監控、風險管理制度及 內部審計功能
- 匯報有關企業管治實務的事宜

## 經審議/議決的主要事項:

- · 年度經審核財務報表
- · 外聘核數師報告、審計過程的客觀性及有效
- 經修訂及擬作修訂的會計準則
- · 年度企業管治、風險管理和內部監控檢討
- 年度內部審計報告
- 設立內部審計章程
- · 內部審計工作計劃
- · 修訂採購及財務政策

## **Entrepreneurship Committee**

The Entrepreneurship Committee ("EC") is responsible for overseeing the administration and management of the start-up and entrepreneurship programmes and events implemented by the Company, such as the Cyberport Incubation Programme ("CIP"), the Cyberport Creative Micro Fund ("CCMF"), the Esports Industry Facilitation Scheme and the Cyberport Accelerator Support Programme. During the Year, the EC held three meetings only while one meeting scheduled in February 2020 was cancelled due to the outbreak of COVID-19 epidemic.

#### Principal duties:

- Oversee the administration and management of the start-up and entrepreneurship programmes and events implemented by the Company
- Monitor and review the operational or financial plans and proposals, administrative matters, business directions and strategies in relation to the following three aspects:
- Sparking creative ideas through the CCMF Scheme
- Nurturing technology start-ups through the CIP
- Boosting technology start-ups' fundraising capability
- Approve the appointment and composition of the Entrepreneurship Committee Advisory Group ("ECAG") which comprises venture capitalists, business executives, technology industry professionals, academics, and trade association members
- Approve applications for the start-up and entrepreneurship programmes of the Company
- Monitor and review the progress of the start-ups of the programmes

#### Key matters considered/resolved:

- Overseas/Mainland Market Development Support Scheme
- Cyberport Accelerator Support Programme
- Esports and Digital Entertainment Programmes
- Technology Talent Admission Scheme
- · Cyberport University Partnership Programme
- · CIP
- · CCMF
- Cyberport Greater Bay Area Young Entrepreneurship Programme (formerly known as Cyberport Guangdong-Hong Kong Young Entrepreneur Programme)
- · Changes for the composition of ECAG

## 企業發展委員會

企業發展委員會負責監察由本公司所推行各項初創企業及企業發展計劃及活動之行政及管理事宜,包括「數碼港培育計劃」、「數碼港創意微型基金」、「電競行業支援計劃」及「數碼港加速器支援計劃」。於本年度,企業發展委員會僅舉行了三次會議,原定於2020年2月舉行的會議因爆發新型冠狀病毒疫情而取消。

## 主要職責:

- 監察由本公司所推行的各項初創企業及企業 發展計劃及活動之行政及管理事官
- 監察及檢討有關以下3大範疇之業務或財務計劃及建議書、行政事宜、業務方向及策略:
  - 诱過數碼港創意微型基金激發創意
- 透過數碼港培育計劃扶植科技初創企業
- 促進科技初創企業募集資金能力
- 審批企業發展顧問組的組成及成員委任,其 成員包括創投資本家、商界行政人員、科技 界專業人士、學者及貿易商會成員
- 審批本公司各項初創企業及企業發展計劃的 申請
- 監察及檢討參與計劃的初創企業發展進度

#### 經審議 / 議決的主要事項:

- · 海外及內地市場推廣計劃
- 數碼港加速器支援計劃
- 有關電競及數碼娛樂的計劃
- · 科技人才入境計劃
- · 數碼港·大學合作夥伴計劃
- 數碼港培育計劃
- 數碼港創意微型基金
- · 數碼港大灣區青年創業計劃(前稱數碼港粵港 青年創業計劃)
- 改變企業發展顧問組的組成

#### **Macro Fund Investment Committee**

The Macro Fund Investment Committee ("MFIC") is responsible for overseeing the administration, management and overall performance of the Cyberport Macro Fund ("CMF") and approval of the CMF related investments. The CMF, with an initial size of HK\$200 million, aims to provide seed to Series A stage funding to Cyberport digital entrepreneurs ("DE") to assist them to accelerate, and to promote the development of the venture capital ecosystem for DE in Hong Kong. The CMF is an investment fund which targets to co-invest with other private and public investors in the Cyberport DE.

#### Principal duties:

- Review and approve CMF related investments recommendations from Management
- Oversee administration, management and overall performance of the CMF
- · Monitor and advise on the operation of the CMF

## Key matters considered/resolved:

- Review on CMF investment portfolio
- CMF applications
- CMF follow-on application

## Remuneration and People Committee

The Remuneration and People Committee ("RC" and formerly known as Remuneration Committee) is responsible for making recommendations to the Board on organisational structure and policies on staffing, remuneration, employment, discipline and dismissal, with reference to the Company's overall goals and objectives.

## Principal duties:

- ${\boldsymbol \cdot}$   $\;$  Review staffing, remuneration and employment policies and strategies
- Advise the Board on staff-related issues, including annual corporate goals and performance measures, grading and pay structure, variable pay and retirement schemes
- Review the criteria for assessing employee performance and make recommendations to the Board
- Review the salary increase and annual performance bonus for the senior executives and general staff, and make recommendations to the Board
- Board approves the annual plan and delegate RC to review the performance of the C-levels management of the Company, with reference to the Board's approved Key Performance Indicators ("KPIs") and objectives

## 數碼港投資創業基金委員會

數碼港投資創業基金委員會負責監督「數碼港投資創業基金」的行政、管理和整體表現,以及批准數碼港投資創業基金的相關投資。數碼港投資創業基金的初始投資額為2億港元,向數碼港「數碼科技創業家」提供種子項目投資以至A輪融資,協助公司業務飛躍發展;並推動香港創業投資生態的發展,為數碼科技創業家進一步開拓創業空間。數碼港投資創業基金是一項投資基金,旨在與其他私人及公眾投資者共同投資數碼港的數碼科技創業家。

#### 主要職責:

- · 檢討及審核管理層所提出數碼港投資創業基 金相關投資建議
- 監督數碼港投資創業基金的行政、管理和整體表現
- · 監察數碼港投資創業基金的運作並就此提供 意見

## 經審議/議決的主要事項:

- 檢討數碼港投資創業基金的投資組合
- 數碼港投資創業基金的申請
- 數碼港投資創業基金的跟進申請

#### 薪酬及人員委員會

薪酬及人員委員會(前稱「薪酬委員會」)負 責按照本公司的整體目標及宗旨,就企業架構以 及有關員工編製、薪酬福利、員工招聘、紀律及 解僱方面的政策向董事局提出建議。

#### 主要職責:

- · 檢討員工編製、薪酬福利和招聘政策及策略
- · 就與員工相關的事宜向董事局提出意見,其 中包括年度企業目標、表現衡量方法、職級 及薪酬結構、浮動薪酬及退休福利計劃
- · 檢討員工表現的評估準則,並向董事局提出 建議
- · 審核高層管理人員和一般職員的加薪和年度 表現獎金花紅,並向董事局提出建議
- 董事局批准年度計劃,並委派薪酬及人員委員會按照由董事局批准的主要表現指標及目標,就本公司高級管理層的表現作出檢討

#### Key matters considered/resolved:

- · Annual review of staff remuneration
- Annual corporate performance assessment and award of variable pay for
- Corporate goals and performance measurements
- 2019/20 performance review of C-levels management and their variable
- Pay structure review of the Company
- Staff engagement and retention
- 2020/21 manpower plan for new Cyberport expansion project team

#### **Construction and Facilities Committee**

(established on 1 April 2020)

The Construction and Facilities Committee ("CFC") was established on 1 April 2020 and is responsible for monitoring and overseeing the capital works related matters, facilities management and related consultancy services.

#### Principal duties:

- · Approve or recommend the capital works projects (including new development, re-development and construction) to be undertaken by the Company and the modality for facilities management of the Company's premises
- Endorse and recommend the planning and development parameters for new capital projects including but not limited to master development plan, design, programme, budget and facilities provisions and related headcount requirements
- Approve the award, variations/claims and commercial settlement of contracts for capital works, facilities management works and related consultancy services
- Monitor the progress and control the expenditure of capital works projects, and facilities management matters
- Review and approve the capital works and facilities management related policies

## **Finance and Administration Committee**

(established on 1 April 2020)

The Finance and Administration Committee ("FAC") was established on 1 April 2020 and is responsible for monitoring and overseeing the finance and administration aspects of the Company.

#### Principal duties:

- Approve any budgeted expenditures, commitments and payments by the Company
- Decide and approve appropriate action in response to any unplanned matters or approve any unbudgeted expenditures, commitments and payments
- Approve the annual Key Performance Indicators in relation to finance matters
- Review and approve the corporate policies including leasing, procurement, finance, administration, marketing and IT
- Review resources for the execution and implementation of the approved business plans and corporate development strategies

#### 經審議/議決的主要事項:

- · 員工薪酬福利的年度檢討
- · 年度企業表現評估和員工浮動薪酬
- 企業目標及表現衡量方法
- · 就高級管理層於2019/20年度的表現及其浮動 薪酬進行檢討
- · 本公司薪酬架構檢討
- · 員工參與及留聘
- ・ 就新數碼港擴展計劃的項目團隊制訂2020/21 年度人力計劃

#### 建設及設施委員會

(2020年4月1日起成立)

建設及設施委員會於2020年4月1日成立,負 責監察和監督資本工程相關事宜、設施管理及相 關諮詢服務。

#### 主要職責:

- 審批本公司進行的資本工程項目(包括新發 展、再發展或建設項目) 以及本公司物業的設 施管理的基本方針或就此提供建議
- · 認可及建議有關新資本工程的規劃及發展參 數,包括但不限於總發展規劃、設計、計 劃、預算及設施條文及相關人員編製規定
- 審批有關資本工程、設備管理工程及相關諮 詢服務的合約之批授、修訂/索賠及商業結
- · 監察資本工程項目以及設施相關事宜之進度 及監控其盟支
- 檢討及審批資本工程及設施相關政策

#### 財務及行政委員會

(2020年4月1日起成立)

財務及行政委員會於2020年4月1日成立,負 責監察及監督本公司的財務及行政範疇。

#### 主要職責:

- · 審批本公司任何預算開支、承擔及付款
- 因應任何未規劃事項決定和審批合適的行 動,或審批任何未列入預算的開支、承擔及 付款
- · 審批有關財務事宜的年度主要績效指標
- · 檢討及審批企業政策,包括租賃、採購、財 務、行政、市場及資訊科技
- 就已批准的業務計劃和相應公司發展策略之 執行及實施進行資源檢討

#### Meeting Attendance

A summary of meeting attendance of Board Members in meetings of the Board and Committees for the financial year from 1 April 2019 to 31 March 2020 is provided in the following table.

## 會議出席記錄

於2019年4月1日至2020年3月31日財政年度, 董事局成員於董事局及董事委員會的會議出席記錄 概要載列於下表。

| Meetings<br>會議  |                                  | Board<br>董事局 | Excom<br>執行委員會 | AC<br>審計委員會 | EC<br>企業發展<br>委員會 | MFIC<br>數碼港投資<br>創業基金<br>委員會 | RC<br>薪酬及<br>人員委員會 |
|---|----------------------------------|--------------|----------------|-------------|-------------------|------------------------------|--------------------|
| Board Members   | 董事局成員                            |              |                |             |                   |                              |                    |
| Lee George LAM (Chairman)                                     | 林家禮 (主席)                         | 4/4          | 4/4            | -           | -                 | 1/2                          | -                  |
| Karen CHAN  | 陳嘉賢                              | 4/4          | -              | 1/2         | -                 | -                            | 3/4                |
| Philip CHAN (1)   | 陳正豪[1]                           | 2/4          | -              | -           | 2/3               | -                            | -                  |
| Duncan CHIU   | 邱達根                              | 3/4          | 4/4            | 2/2         | -                 | -                            | 4/4                |
| Annie CHOI <sup>[2]</sup> (including attendance by alternate) | 蔡淑嫻 <sup>②</sup> (包括由<br>替任董事出席) | 3/3          | 3/3            | -           | -                 | -                            | 3/3                |
| Humphrey CHOI (1)   | 蔡楚清[1]                           | 4/4          | 4/4            | 2/2         | -                 | -                            | 3/4                |
| LAU Chun-kong   | 劉振江                              | 4/4          | 2/4            | 2/2         | -                 | -                            | 4/4                |
| LING Kar-kan  | 凌嘉勤                              | 4/4          | 3/4            | -           | 3/3               | -                            | -                  |
| Millie NG (3)   | 伍江美妮 <sup>(3)</sup>              | 1/1          | 1/1            | -           | -                 | -                            | 1/1                |
| Victor NG (4)   | 伍志強(4)                           | 3/4          | -              | 2/2         | -                 | 2/2                          | -                  |
| Charleston SIN (5)  | 冼超舜(5)                           | 3/4          | -              | -           | 2/3               | -                            | 4/4                |
| Hendrick SIN  | 冼漢迪                              | 2/4          | -              | -           | 2/3               | 2/2                          | -                  |
| Rosana WONG   | 黃慧敏                              | 3/4          | -              | 1/2         | 3/3               | -                            | -                  |
| Eric YEUNG (6)  | 楊全盛(6)                           | 4/4          | -              | -           | 1/3               | -                            | 4/4                |
| Average Attendance Rate                                       | 平均出席率                            | 84.6%        | 87.5%          | 85.7%       | 76.2%             | 83.3%                        | 89.3%              |

#### Notes:

- (1) Prof Philip CHAN and Mr Humphrey CHOI retired as Board members and ceased to be the respective Board Committees members with effect from 31 March 2020.
- (2) Ms Annie CHOI and her alternate, Mr Davey CHUNG was appointed as Board (2) 蔡淑嫻女士及其替任鍾沛康先生已於2019年7月30日 member, Excom member and RC member with effect from 30 July 2019.
- (3) Mrs Millie NG and her alternate, Mr Davey CHUNG was appointed as Board member, Excom member and RC member with effect from 12 April 2019 and resigned as Board member and ceased to be the respective Board Committees members with effect from 30 July 2019.
- (4) Mr Victor NG was appointed as Board member with effect from 1 April 2019 and was (4) 伍志強先生已於2019年4月1日起獲委任為董事局成 appointed as AC member and MFIC member with effect from 30 May 2019.
- (5) Dr Charleston SIN was appointed as Board member with effect from 1 April 2019 (5) 冼超舜博士已於2019年4月1日起獲委任為董事局成 and was appointed as EC member and RC member with effect from 30 May 2019.
- (6) Mr Eric YEUNG was appointed as Board member with effect from 1 April 2019 and (6) 楊全盛先生已於2019年4月1日起獲委任為董事局成 was appointed as FC member and RC member with effect from 30 May 2019.

#### 附註:

- (1) 陳正豪教授及蔡楚清先生已於2020年3月31日起退任 董事局成員,並不再擔任彼等各自之董事委員會委
- 起獲委任為董事局成員、執行委員會委員及薪酬及 人員委員會委員。
- (3) 伍江美妮女士及其替任鍾沛康先生於2019年4月12日 起獲委任為董事局成員、執行委員會委員及薪酬及 人員委員會委員,並於2019年7月30日起不再擔任各 自之董事委員會委員。
- 員,並於2019年5月30日起獲委任為審計委員會委員 及數碼港投資創業基金委員會委員。
- 員,並於2019年5月30日起獲委任為企業發展委員會 及薪酬及人員委員會委員。
- 員,並於2019年5月30日起獲委任為企業發展委員會 及蘇酬及人員委員會委員。

## **Meeting Procedure**

The Board and Committees convene meetings on a regular basis. Special meetings will be held as and when necessary. Management circulates papers prior to the respective meetings to provide members adequate information in a timely manner to facilitate their deliberation of the issues and decision-making. The respective Board/Committee Secretaries record the major points of discussion, recommendations, decisions and action items arising from the meetings. Outstanding matters are followed up by the relevant departments, and progress updates are reported at subsequent Board/Committee meetings.

#### Company Secretary

All Board Members have access to the advice and services of the Company Secretary. The Company Secretary is accountable to the Board for ensuring that the Board procedures are followed and Board activities are efficiently and effectively conducted. To this end, the Company Secretary facilitates the Board and Management to adhere to Board processes as updated from time to time, and the provision of sufficient information to the Board by Management.

## 會議程序

董事局及各個委員會均定期舉行會議,並於 有需要時召開特別會議。在相關會議舉行前,管 理層將會議文件送呈有關成員,及時向他們提供 充足資料,以助審議事項及作出決策。相關董事 局/委員會秘書負責記錄會議之討論重點、推薦 建議、議決及跟進事宜。相關部門須負責跟進處 理,並於往後的董事局/委員會會議上匯報進度。

## 公司秘書

所有董事局成員均可獲取公司秘書的意見及 服務。公司秘書向董事局負責,確保董事局程序 獲得遵循及董事局事務可具效率和有效地進行。 為達到此目的,公司秘書協助董事局及管理層依 循不時更新的董事局程序,並促使管理層向董事 局提供充分信息。

## Management and Staff

Management and staff, led by the Company's CEO, are responsible for managing the Company's day-to-day operations and implementing the strategies and directions determined by the Board. The performance of Management is reviewed with reference to the KPIs and objectives approved by the Board. The annual emoluments of the Company's five highest paid employees by band are disclosed under note 8 to the consolidated financial statements on page 146.

Guidance on the ethical behaviour of the Company has been well defined in the Company's employee code of conduct and business ethics (the "Code"). From time to time, the Code will be reviewed and fine-tuned, covering such issues as prevention of bribery, conflict of interest, acceptance of gifts and advantages, handling of confidential information and preservation of secrecy, intellectual property, and outside business or employment. ICAC is invited to give briefings on prevention of bribery and conflict of interest to the employees of the Company on a regular basis. Staffs are also reminded of the need for compliance with the Code from time to time.

## Internal Control and Risk Management

The Board is responsible for internal control of the Company and for reviewing its effectiveness. The Company's internal control system comprises a set of comprehensive policies and standards.

The Company aims to maintain a high standard of corporate governance and enhance transparency and accountability. The external and internal audit systems are instrumental in this mission.

#### **External Audit**

Ernst & Young was appointed as the Group's external auditor to conduct the audit of its financial statements. The Audit Committee is responsible for making recommendations to the Board on the appointment, re-appointment, removal and remuneration of the external auditor.

The main purpose of the external audit is to provide independent assurance to the Board and shareholders that the annual financial statements of the Group are fairly stated. The external auditor plays an important independent role in expressing an opinion on the financial statements based on their audit, and meets with the Audit Committee to discuss the nature and scope of the audit prior to the commencement of the work if necessary and to report on findings. The external auditor also reports internal control recommendations identified as part of the audit together with management responses, if any.

#### 管理層及員工

本公司管理層及員工在行政總裁領導下,負責管理本公司的日常運作,以及執行由董事局制定的策略及發展方向。本公司參考經董事局批准之主要表現指標及目標檢討管理層表現。本公司5名最高薪員工的每年薪酬等級已於第146頁的綜合財務報表附註8中披露。

本公司之道德行為指引已於本公司的《僱員紀律守則及道德操守》(《守則》)內詳細列明。《守則》內容涵蓋防止賄賂、利益衝突、接受餽贈及利益、處理機密資料及保密、知識產權以及職外業務或僱用等多個範疇,而本公司將不時檢討《守則》內容並作出相應調整。此外,本公司定期邀請廉政公署派員向員工講解有關防止賄賂及利益衝突等問題,並不時提醒員工務必遵守《守則》的規定。

## 內部監控及風險管理

董事局負責本公司的內部監控及其成效檢討。本公司的內部監控系統包含全面的政策及準則。

本公司恪守企業管治最高水平,致力提高機構的透明度及問責性,而外部和內部審計系統正可落實這宗旨。

#### 外部審計

安永會計師事務所獲委任為本集團之外聘核 數師,負責審計其財務報表。審計委員會負責就 委任、續聘、罷免以及訂定外聘核數師酬金向董 事局提出建議。

實行外部審計的主要目的是向董事局及股東作出獨立的保證,確保本集團之年度財務報表已中肯地呈列。外聘核數師擔當重要的獨立角色,根據其審計結果對財務報表發表意見,並在展開審計工作前按需要與審計委員會舉行會議,討論審計性質及範圍,並就審計結果作出匯報。外聘核數師亦會提出於審計過程中發現的內部監控建議,並匯報管理層所作之回應(如有)。

For the year ended 31 March 2020, the remuneration paid/payable to the Company's external auditor, Messrs. Ernst & Young for audit services was approximately HK\$453,000 (2019: HK\$521,448) and for non-audit services was approximately HK\$8,000 (2019: HK\$8,000).

#### **Internal Audit**

The internal audit is primarily responsible for reviewing the adequacy and effectiveness of internal control procedures and monitoring compliance with them. The Company has outsourced its internal audit function to an independent professional advisory firm to monitor the Company's internal governance and provide a basis for the Board to assess the risk management and internal control system maintained and operated by Management. During the Year, the Board has approved the Company to set up its internal audit team which would be responsible for the internal audit function starting from June 2020 onwards.

#### **Audit Committee**

The Audit Committee assists the Board in meeting its responsibilities for ensuring effective systems of internal control and compliance relating to financial reporting, and in meeting its financial reporting obligations.

Further, the Audit Committee directly oversees the work performed by the internal auditor. Independent reviews of financial, business and functional operations and activities have been conducted with a focus on higher risk areas of the Company. The internal audit plan is reviewed and agreed by the Audit Committee in advance. Each year, the Audit Committee reviews the results of the internal audit and evaluates the impact of the findings and the proposed management action plans, and verifies the adequacy and effectiveness of the mitigating controls.

#### **Delegation of Authority**

The authority of the Board and the levels of authority delegated to the Committees and Management is clearly defined and documented in the Delegation of Authority Policy. Such delegation of authority is reviewed on a regular basis to ensure that it meets the business and operational needs.

截至2020年3月31日止年度,就審計服務及非審計服務已付/應付予本公司外聘核數師安永會計師事務所之酬金分別約為453,000港元(2019年: 8,000港元)。

#### 內部審計

內部審計主要負責檢討內部監控程序是否足夠及具有成效,並監察員工是否依循相關程序執行。本公司將內部審計職能外判予一家獨立專業諮詢公司,藉以監察本公司的內部管治,並為董事局提供評估管理層所建立及執行風險管理及內部監控系統的基礎。於本年度,董事局已批准本公司設立內部審計團隊,將自2020年6月起負責內部審計職能。

## 審計委員會

審計委員會協助董事局履行其職責,確保與 財務匯報相關之內部監控和合規制度能有效地運 作,並履行其財務匯報責任。

此外,內部審計師之工作由審計委員會直接 監督。內部審計師就本公司的財務、業務運作和 各業務單位的運作及活動中較高風險的部分進行 獨立審計。內部審計方案須先經審計委員會審閱 及同意。審計委員會每年審閱內部審計結果,評 估其對本公司的影響及管理層建議之應對方案, 並評核減少風險的控制措施是否足夠及具有成效。

## 授權制度

董事局的職權及其授予委員會及管理層的職權已清晰界定,並列載於授權政策。本公司定期檢討授權制度,以確保配合業務及運作需要。

#### **Avoidance of Conflicts of Interest**

The Company has established policies and procedures to manage actual or potential conflicts of interest of its staff. Staff working in sensitive areas are required to adhere to job-specific rules on the avoidance of conflicts of interest in carrying out their duties.

## Whistleblowing Policy

The Company has a formal whistleblowing policy in place to encourage and guide its staff to raise serious concerns internally in a responsible manner, without any risk of retribution. The Company also encourages other stakeholders to raise concerns, in confidence, about suspected misconduct, malpractice or irregularities in any matters related to the Company.

## Transparency

The Company reports annually to the Information Technology and Broadcasting Panel of the Legislative Council regarding the work of Cyberport in nurturing the Information and Communications Technology Ecosystem in Hong Kong, including its financial performance.

To enhance transparency and openness, the Company voluntarily discloses its compliance with the Corporate Governance Code ("CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The individual attendance records of Board Members at the Board and Committee meetings is also reported on page 85.

With a view to maintain open and transparent communication with external stakeholders, the Company continues to connect with the community by taking advantage of multiple channels and tools. These include the official website, monthly e-newsletters, press briefings and interviews, and participation in a variety of local and overseas exhibitions and conferences. Annual reports and information on our programmes and offerings are disclosed on our website for public access. The Company also makes use of social media such as Facebook, LinkedIn and Instagram for promotions and information dissemination.

## 避免利益衝突

本公司訂有政策及程序以監管員工的實際或 潛在的利益衝突。負責敏感範疇的員工於履行職 務時,須遵守與特定工作相關的避免利益衝突守 則。

#### 舉報政策

本公司備有正式的舉報政策,鼓勵及指導員 工以負責任的態度向內部提出認真關注的事宜, 而不會遭事後追究。其他持分者若發現與本公司 有關的任何懷疑失當、舞弊或違規行為,本公司 亦鼓勵其在保密情況下提出意見。

## 透明度

本公司每年均向立法會資訊科技及廣播事務 委員會匯報數碼港在營造香港的資訊及通訊科技 生態系統方面的工作進展,當中包括本公司的財 務業績。

為提高透明度及公開程度,本公司主動披露 遵守香港聯合交易所有限公司證券上市規則附錄 14所載之《企業管治守則》情況。

董事局及轄下委員會各成員的會議出席記錄亦詳列於第85頁。

本公司致力與外界持份者保持公開透明的 溝通橋樑,持續利用廣泛渠道和工具與社群聯 繫,包括透過本公司的官方網站、每月電子通 訊、新聞發佈會和採訪活動等發放消息,而本公 司同時積極參與各式各樣的本地及海外展覽和會 議,與外界保持緊密接觸。本公司透過網站刊載 年報,並發放各項計劃和公司服務的資料,方便 公眾查閱。本公司亦利用Facebook、LinkedIn及 Instagram等社交媒體進行推廣及發放資訊。

# **Corporate Governance Practices**

# Although the Company is not required to comply with the CG Code, we have applied its principles and voluntarily complied with the code provisions 們已將守則條文的原則付諸實行,並主動遵行守 therein generally except for those as set out below:

# 企業管治措施

儘管本公司毋須遵行《企業管治守則》,但我 則條文的一般規定,惟以下除外:

|                | Code Provisions  | Reason for Deviation   |  |  |  |
|----------------|--|--|--|--|--|
|                | 守則條文   | 偏離原因   |  |  |  |
| A.4.1          | Non-executive directors should be appointed for a  | This provision is not applicable to the Company.   |  |  |  |
|                | specific term, subject to re-election.   | Directors are appointed generally for a term of two years or a term as specified in the appointment letter. Directors are not subject to re-election but may be reappointed by the shareholders. |  |  |  |
| A.4.1          | 非執行董事應按指定任期獲委任,並可應選連<br>任。   | 這項條文不適用於本公司。董事的任期一般為兩<br>年或根據委任函的指定任期。董事無須按膺選連<br>任,但可由股東重新委任。   |  |  |  |
| A.4.2 to A.4.3 | These code provisions deal with the appointment of directors to fill a casual vacancy, appointment of independent non-executive directors and retirement by rotation of directors. | These provisions are not applicable to the Company. Pursuant to the Company's Articles of Association, Directors are appointed by the shareholders.  |  |  |  |
| A.4.2至A.4.3    | 這些守則條文與委任董事以填補臨時空缺、委任獨立非執行董事,以及董事的輪值退任有關。  | 這些條文不適用於本公司。根據本公司之《章程<br>細則》,董事由股東委任。  |  |  |  |
| A.5.1 to A.5.5 | These code provisions deal with the nomination committee.  | These provisions are not applicable to the Company since Directors are appointed by the shareholders.  |  |  |  |
| A.5.1至A.5.5    | 這些守則條文與提名委員會有關。  | 這些條文不適用於本公司,因董事均由股東委<br>任。   |  |  |  |

|  | Code Provisions<br>守則條文   | Reason for Deviation<br>偏離原因   |  |  |  |
|--|---|--|--|--|--|
| A.6.4  | Directors must comply with obligations under the Model Code for Securities Transactions and the Board should establish guidelines for relevant employees in respect of their dealings in the securities of the Company. | This provision is not applicable because all of the Company's shares are beneficially owned by the HKSAR Government and are not publicly traded.   |  |  |  |
| A.6.4  | 董事必須遵守進行證券交易的《標準守則》,而<br>董事局亦應就相關僱員買賣公司證券事宜設定指<br>引。  | 這項條文不適用於本公司,因本公司所有股份均<br>由香港特區政府擁有,並不作公開買賣。  |  |  |  |
| B.1.2  | The Remuneration Committee should make recommendation to the Board on policy and package for all remuneration of directors.   | This provision is not applicable to the Company because Board Members do not receive any remuneration.   |  |  |  |
| B.1.2  | 薪酬委員會應就所有董事局成員的薪酬政策及待<br>遇向董事局提出建議。   | 這項條文不適用於本公司,因董事局成員並不收<br>取任何薪酬。  |  |  |  |
| E.1.1 to E.1.5 & E.2.1   | These code provisions deal with the proceedings for annual general meetings.  | These provisions are not applicable to the Company as the Company is wholly owned by the HKSAR Government via The Financial Secretary Incorporated and Resolutions in Writing in lieu of annual general meetings is adopted. |  |  |  |
| E.1.1至E.1.5及E.2.1  | 這些守則條文與股東周年大會的程序有關。   | 這些條文不適用於本公司,因為本公司是由香港特區政府透過財政司司長法團全資擁有。另外<br>本公司之股東周年大會是採用書面決議案形式替<br>代。   |  |  |  |
| Continuing Evolutio  | n of Corporate Governance   | 不斷演進的企業管治  |  |  |  |
| We will continue to review and, where appropriate, enhance our corporate |   | 我們將會繼續就本公司的企業管治實務進行  |  |  |  |

governance practices in light of the regulatory requirements.

檢討,亦會因應監管要求適時作出改進。

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